# Mitigating Special Education Teacher Shortages: A Multi-pronged, Strategic, Statewide Approach

Teacher Education Division Council for Exceptional Children 11/8/2018

Center on GREAT TEACHERS & LEADERS

at American Institutes for Research



#### **PRESENTERS & MODERATOR**

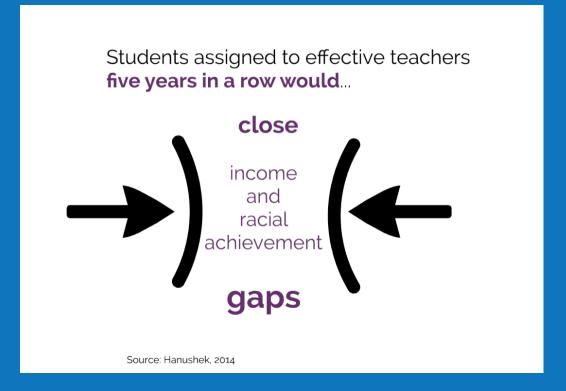
Moderator: Dave Guardino, OSEP **Presenters:** Mary Brownell, UF Lynn Holdheide, AIR Meg Kamman, UF Jonte Myers, UF

## TODAY

- Background and research on shortages
- Introduce Shortage Toolkit
- Gain your feedback



#### EDUCATOR EFFECTIVENESS



Accountability systems don't get schools out of needs improvement status, EDUCATORs do!

# EQUITABLE ACCESS TO EFFECTIVE TEACHERS



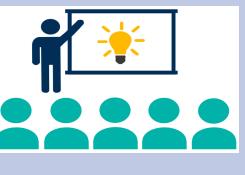
SETs with a certificate from a preparation program or 30 hours of credit completion have higher student value-added scores in reading and math (Feng & Sass, 2013).

#### WHAT MATTERS?

Experience has been linked to the effectiveness of SETs and early childhood teachers (Croninger, King, Rathbun, & Nishio, 2007; Feng & Sass, 2013).

Fully prepared special education teachers demonstrate more effective instruction than those teachers with little preparation (Nougaret, Scruggs, & Mastropieri, 2005)

#### Preparation



#### Experience



Having experienced and effective peers as colleagues influences the effectiveness of teacher candidates and the effectiveness of other peers (Ronfeldt, Loeb, & Wyckoff, 2013; Sin, Loeb, & Grissom, 2017).

# SHORTAGES



### STATE RESPONSES TO SHORTAGES



- Oklahoma and California have issued more emergency certificates
- Arizona, Illinois, and Minnesota have lowered the standards
- Arizona gave local school administrators the power to determine teacher certification
- New York has allowed charter schools to certify their own teachers with less rigorous preparation

West, J. (2018). Calling All Teachers, Flexing your Advocacy Muscles to Address Teacher Shortages. MSLD Rethinking Behavior

#### QUIZ – YOU KNOW THIS!

✓ Shortages in special education are... pervasive or rare

Schools have many or few choices

 The students most impacted are advantaged or disadvantaged

# SHORTAGES OF SPECIAL EDUCATION TEACHERS



In a small group answer the following questions

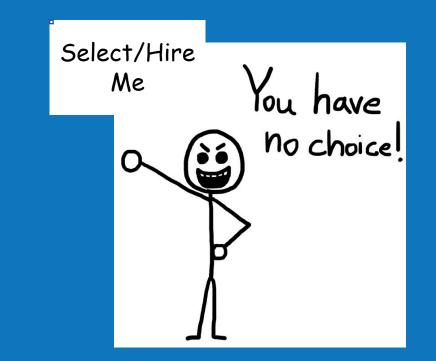
 What are the implications of shortages on the field of special education and for students with disabilities? • If you were only able to select one strategy to fix shortages in special education, what would it be?

# WHAT SHOULD WE DO?



### NO EASY SOLUTION





#### EDUCATOR TALENT MANAGEMENT

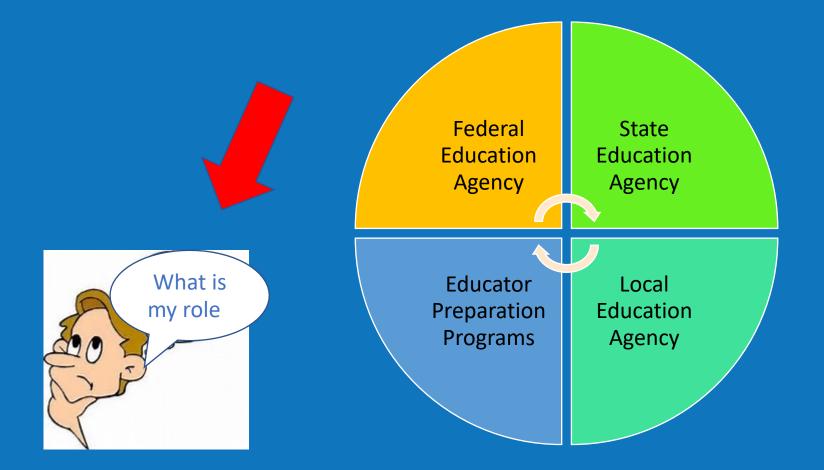
#### Framework that:

- ✓ Addresses the career continuum
- Considers unique contexts
- ✓ Clarifies partner roles



Educator Talent Management Framework: Center on Great Teachers and Leaders

# Everyone takes a piece of the pie





## SHORTAGE TOOLKIT

Phase I: Short-Term Strategies



Phase II Multi-pronged, long-term systemic Strategies

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#### PHASE I: SHORT TERM STRATEGIES

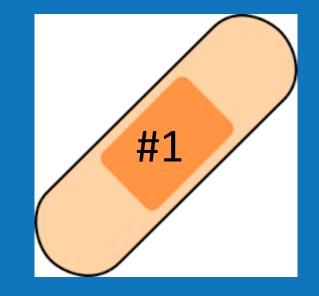
Real-time Support for Immediate "Pains"

- 1. Alternative Preparation Programs
- Mentoring and Induction
  - 3. Professional Learning
  - 4. Micro-credentials

## ALTERNATIVE ROUTES – QUALITY FEATURES

- Meaningful collaboration between institutes of higher education (IHEs) and districts
- Adequate program length with cohesive learning opportunities
- Adequate supervision from IHE supervising teachers and building-based mentors

Rosenberg & Sindelar, 2005



#### **ALTERNATIVE ROUTES- MODELS**





# Typically meet Assurance 14 requirements

## INTERNSHIP MODEL – KEY FEATURES

- Bachelor's degree in any field
- Coursework/ PD
- Mentoring/Induction



- Fulfill state testing requirements
- Duration generally up to 3 years



## **RESIDENCY MODEL- KEY FEATURES**

- Requires Bachelor's degree
- Coursework/ PD
- Mentoring/Induction

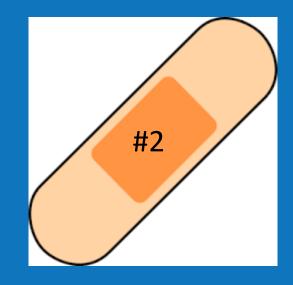


- Candidates are not initially allowed serve as the teacher of record\*
- Fulfill state testing requirements
- Duration generally up to 3 years

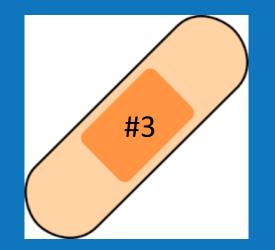
\*May assume teaching role after first year in some cases

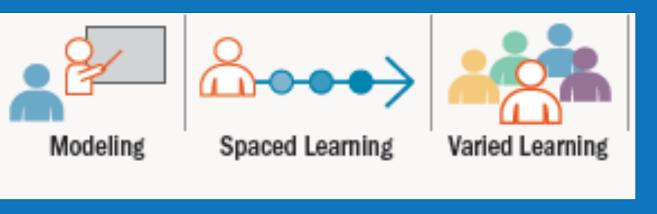
# MENTORING AND INDUCTION – QUALITY FEATURES

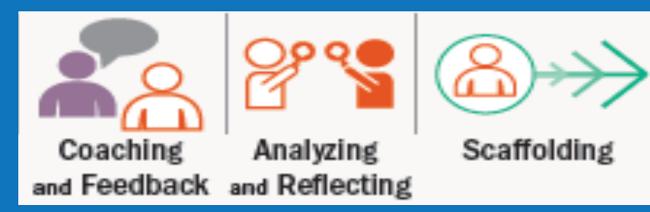
- Rigorous mentor selection
- Mentor training and ongoing professional development
- Time for mentee/mentor interaction
- Multi-year
- Focus on improving instruction, data driven discussions
- Ongoing beginning teacher professional development
- Administrative support
- Process for communication between stakeholders



# PRACTICE-BASED OPPORTUNITIES & PROFESSIONAL LEARNING- QUALITY FEATURES

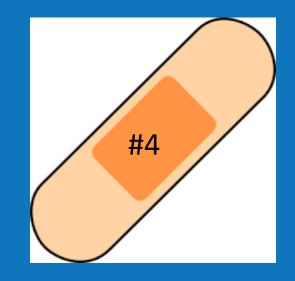






## MICRO-CREDENTIALS- QUALITY FEATURES

- Focus on skills related to teaching students with disabilities
- Provide opportunities for educators to learn and demonstrate discrete skills
- Recognize educators for mastery of skills with shareable micro-badges



#### **COMMONALITIES & STRATEGIES**

#### Commonalities

- ✓ Partnerships
- ✓ Mentor Selection & Training
- Pedagogy Instructional Strategies
- Practice-Based
   Opportunities/Professional
   Learning

#### **Design Strategies:**

#### High-Leverage Practices

Welcome to our new series on High-Leverage Practices (HLPs) for students with disabilities



Learning to Teach Practice-Based Preparation in Teacher Education

Practice-Based
 Opportunities

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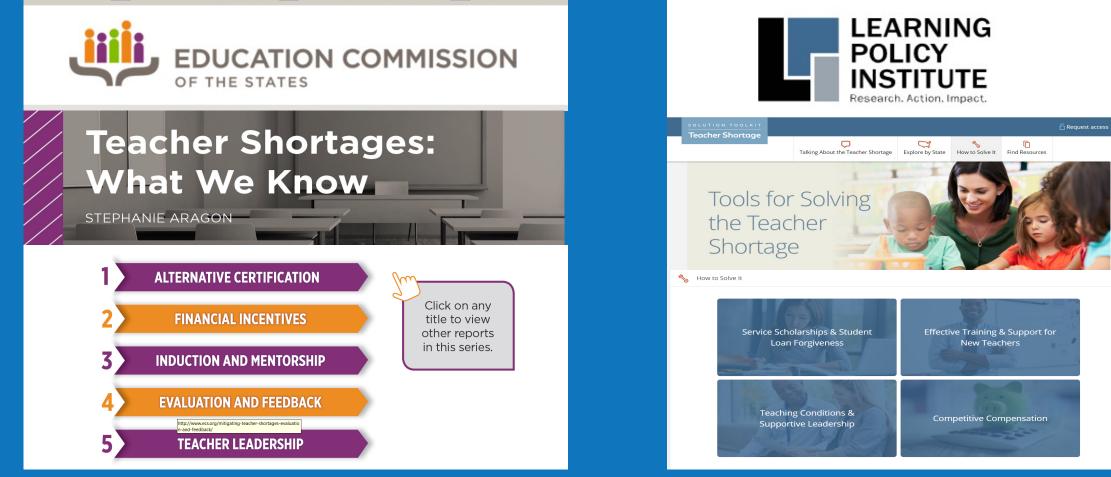
## DECISION-GUIDE & HOW TO GUIDE

<b>6</b>	Role	Steps	Exemplars
What can the school leadership do?			
What can the district do?			
What can the Educator Preparation Program do?			
What can the SEA do?			

## PHASE II: MULTI-PRONGED, LONG-TERM SYSTEMIC STRATEGIES



## EXISTING EDUCATOR SHORTAGE RESOURCES



https://www.ecs.org/wp content/uploads/Teacher Shortages What We Know.pdf

https://teachershortage.solutiontoolkit.org/

#### PHASE II: COMPREHENSIVE, SYSTEMATIC APPROACH



**1. Combine** and **tailor** the **evidence-based strategies** best suited to their own **unique context** to...



2. Create an aligned and coherent talent management system to...



3. Attract, support & retain a diverse, effective educator
workforce for the students who need them the most.

✓ Identification of strategies per gaps across the career continuum

- ✓ Smorgasbord/diversification of the portfolio
- ✓ Targeted strategy selection per unique contexts

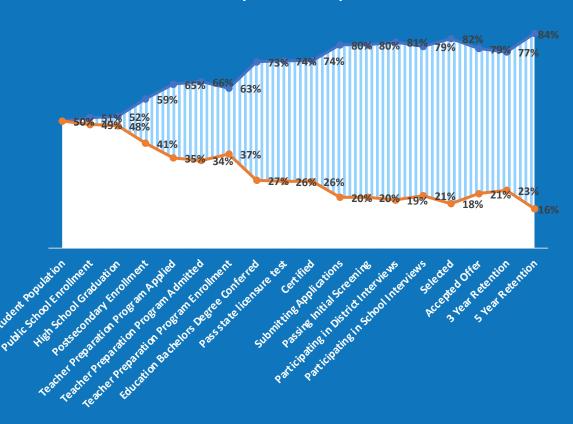
#### PHASE II: STRATEGY SELECTION FACILITATION PROCESS





#### **GAP ANALYSIS**

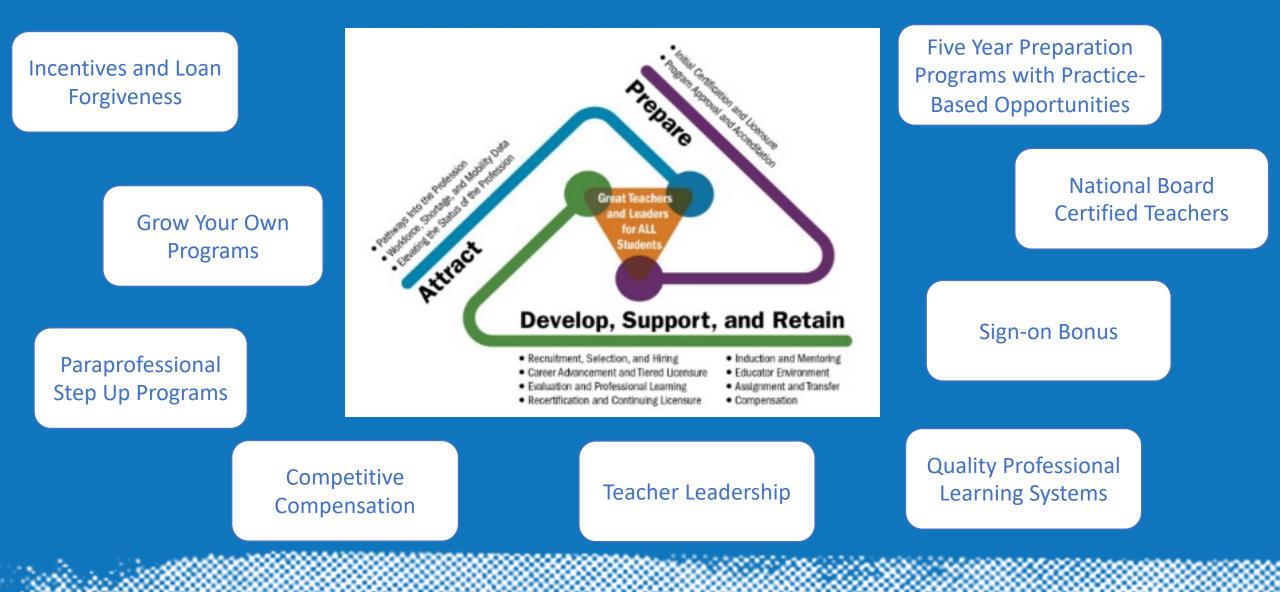
- Is it a production problem? (Attract)
- Is it an attrition problem? (Prepare and Support)
- Is it a distribution/equitable access problem (Attract, Prepare, and Support)?



**Development of Gaps** 

Center on Great Teachers and Leaders Data Tool to Establish an Diverse, Effective Educator Workforce Center on Great Teachers and Leaders Data Tool to Establish an Diverse, Effective

## MULTIPLE OPTIONS BASED UPON NEEDS



#### TOOLKIT FEEDBACK



- Phase I
  - What other short-term strategies should be included/considered in supporting less-than prepared teachers?
  - What are some innovative ways that EPPs can or have engaged in shortterm solutions?

#### • Phase II

- How can the tool be used to establish regional partnerships to address shortages per unique contexts?
- What role can or have EPPs play(ed) in creating a multi-pronged, long-term approach to addressing shortages? Are there policies/requirements that prevent innovative solutions? What innovative solutions are already underway?

# QUESTIONS



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